

SMART BORDERS: THE KEY TO MORE RESILIENT INTERNATIONAL TRADE AND CROSS-BORDER TRANSPORTATION

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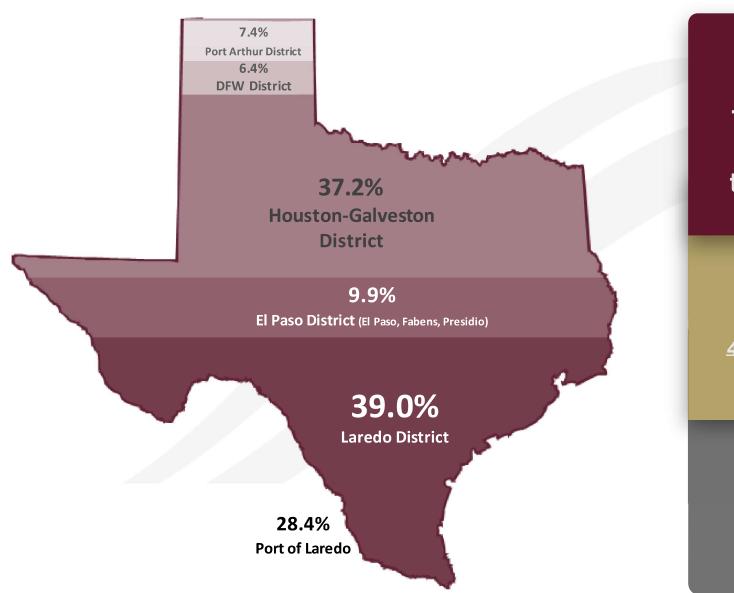
05 Logistechs





2022 U.S. WORLD TRADE

Through Texas Ports of Entry (Jan-Nov)



\$967.6B

Total U.S.Trade
to the world
through TX POE

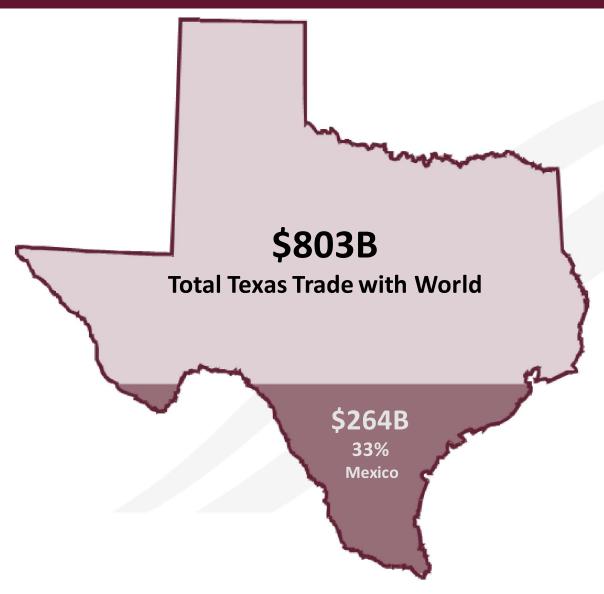
\$474B 49% through TX-MX Border POE's

\$275B 28.4% through Laredo POE

Source: U.S. Census, USA Trade

2022 Texas State Trade

Exported and Imported Goods from the State of Texas (Jan-Nov)



Mexico is Texas #1 Export and Import Market

\$130.3B 2022 Texas Imports from Mexico

\$133.5B2022Texas Exports to Mexico

Trade With Mexico			
\$56.88 B	Mineral Fuel, Oil, etc., Bitumin		
\$53.9 B	Nuclear Reactors, Boilers, Machinery		
\$48.1 B	Electrical Machinery Vehicles except Railway/Tramway		
\$27.0 B			
\$9.82 B	Plastics		
\$7.09 B	Optic, Photo, Medical		



2022 Top 5 U.S. Ports of Entry

By Total Import/Export Trade Value



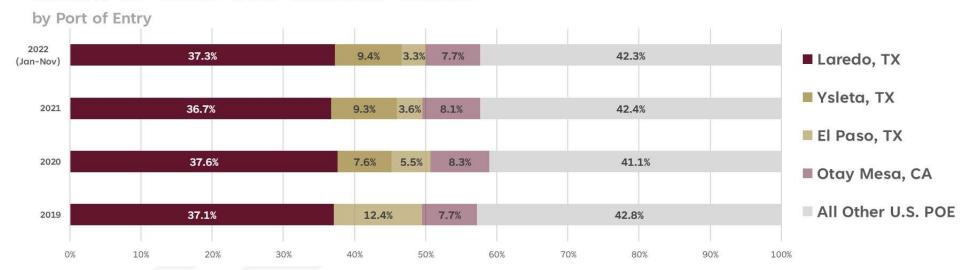


28% of Total U.S. Trade is handled through the Top 5 Ports. (1.35 Trillion Dollars)

US Land Ports of Entry: Essential Facilitators of US-Mexico Trade

- 300+ Land Ports of Entry
- Land ports of entry account for over 70% of US-Mexico trade by value.

Share of Total U.S.-Mexico Trade



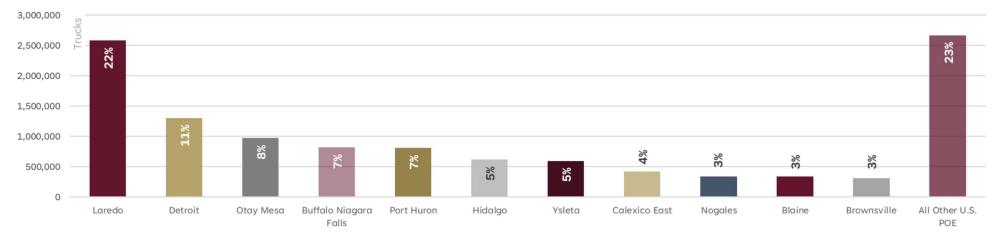




US Land Ports of Entry: Essential Facilitators of US-Mexico Trade

2022 Share of Total Truck Crossings Into U.S.

by Port of Entry

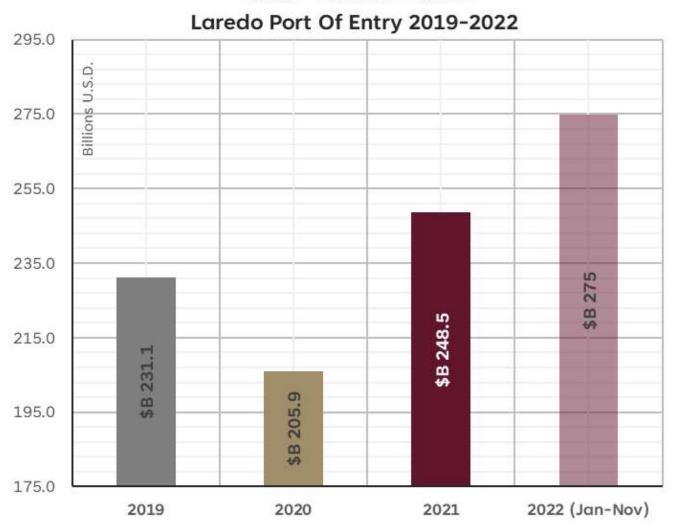




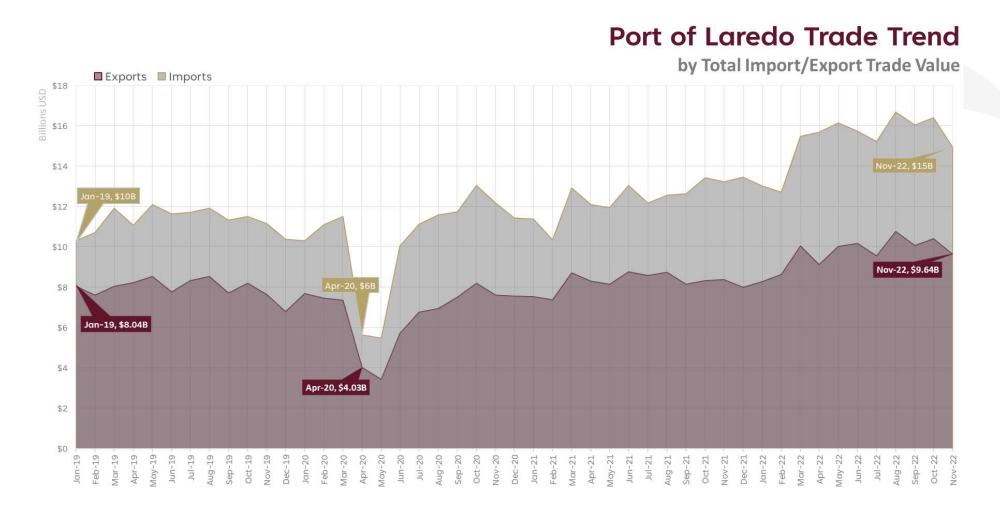


Port Laredo: The crown jewel of LPOEs





Port Laredo: The crown jewel of LPOEs



Nearshoring: A Boom for US-Mexico Cross-Border Flows?



Nearshoring: potential opportunities for increased exports, by country Trade in goods only - US\$ millions

COUNTRY	Quick Wins - United States	Intra-LAC Quick Wins	Medium-Term Opportunities	Total
Argentina	890.7	1518.0	1497.8	3906.5
Bahamas	33.2	23.8	119.9	177.0
Belize	5.9	6.3	31.7	43.9
Bolivia	50.5	60.8	14.1	125.3
Brazil	4153.0	3144.3	546.8	7844.1
Barbados	9.7	42.8	8,1	60.6
Chile	665.8	516.0	641.1	1822.9
Colombia	1498.5	886.9	188.4	2573.8
Costa Rica	918.1	539.3	87.4	1544.8
Dominican Republic	1362.9	150.2	67.6	1580.7
Ecuador	482.0	285.8	72.8	840.7
Guatemala	436.4	293.8	55.5	785.7
Guyana	23.7	370.1	6.2	400.0
Honduras	745.1	418.7	79.0	1242.8
Haiti	237.2	11.4	4.4	253.1
Jamaica	84.9	25.8	27.8	138.5
Mexico	29679.4	2628.2	2970.6	35278.2
Nicaragua	473.3	78.2	17.0	568.5
Panama	81.3	549.2	171.5	802.0
Peru	792.0	498.0	128.4	1418.5
Paraguay	43.9	181.1	26.3	251.3
El Salvador	686.4	343.6	19.9	1049.9
Suriname	25.0	18.7	14.8	58.5
Trinidad and Tobago	87.9	304.5	84.3	476.7
Uruguay	69.3	369.5	89.4	528.2
Venezuela	218.4	48.7	53.8	320.9
Latin America and Caribbean (LAC)	43754.4	13313.7	7024.9	64093.0



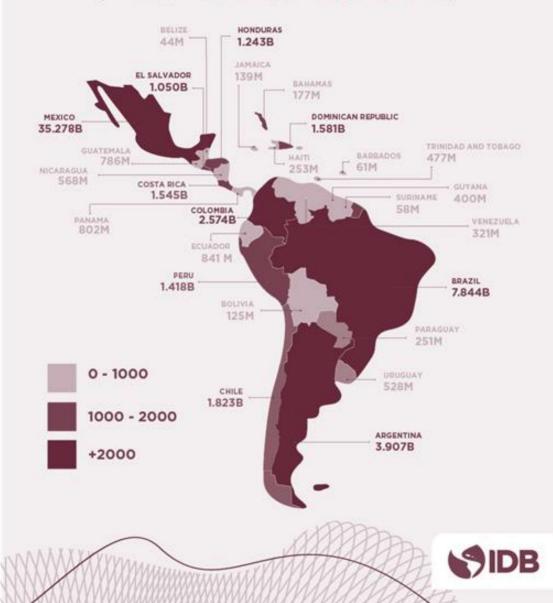


THE INTERNATIONAL TEXAS A&M INTERNATIONAL UNIVERSITY

TOTAL NEARSHORING

OPPORTUNITIES BY COUNTRY ADDITIONAL EXPORTS OF GOODS

(M: US\$ MILLIONS, B: US\$ BILLIONS)

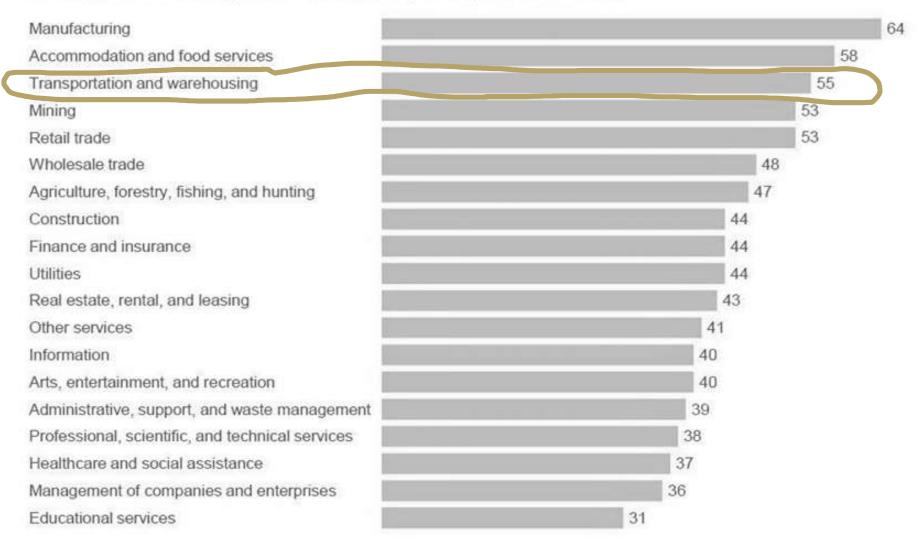




AUTOMATIZATION BY SECTORS

Impact of automation by industry in the United States

FTE weighted % of technically automatable activities by industry in the United States

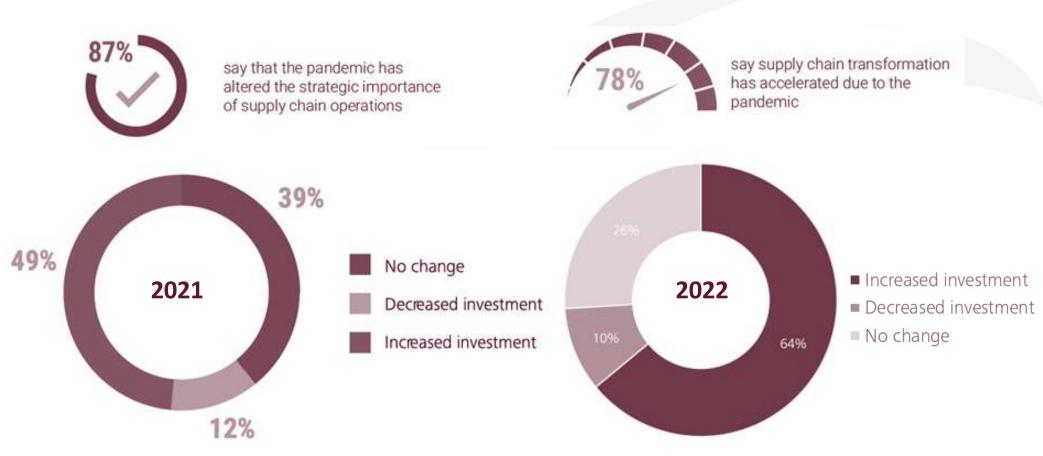


1 We define automation potential by the work activities that can be automated by adapting currently demonstrated technology.

SOURCE: MGI Global Automation Impact Model; IMF; WTO; OECD; UNCTAD; McKinsey Global Institute analysis

Investment in Innovation in Supply Chains

(1000 companies surveyed)



PREPARING FOR DISRRUPTION

Actions taken by companies to prepare for disruption in the next ten years



Partnering with vendors to understand applications



Began piloting new technologies



Increased investment for innovative technologies

Money is the biggest concern in digitizing supply chains, but talent and tech also are challenges

48%

Budget constraints 30%

Difficulty getting employees and teams to work differently 30%

Lack of understanding of business and technical capabilities 29%

Software and hardware systems don't enable analytical and process capabilities

27%

Don't have the right infrastructure in place (such as cloud-based tech)

23%

Difficulty attracting and developing "digital native" talent 22%

Setting performance goals for digitization 22%

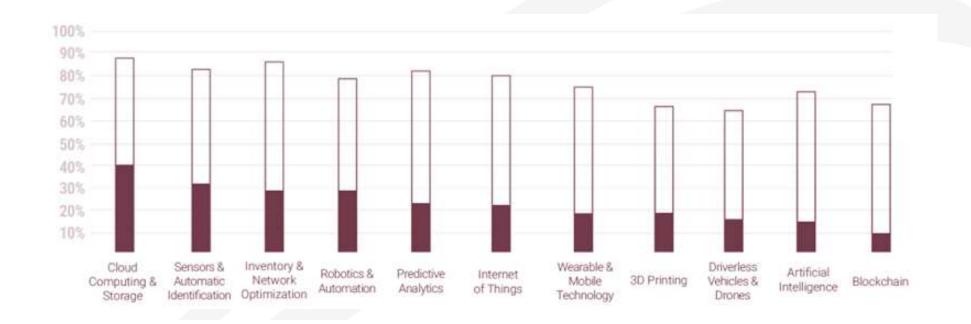
Lack of support from other areas of the business

Lack of clear business case was the **#1** biggest barrier to adoption for every technology

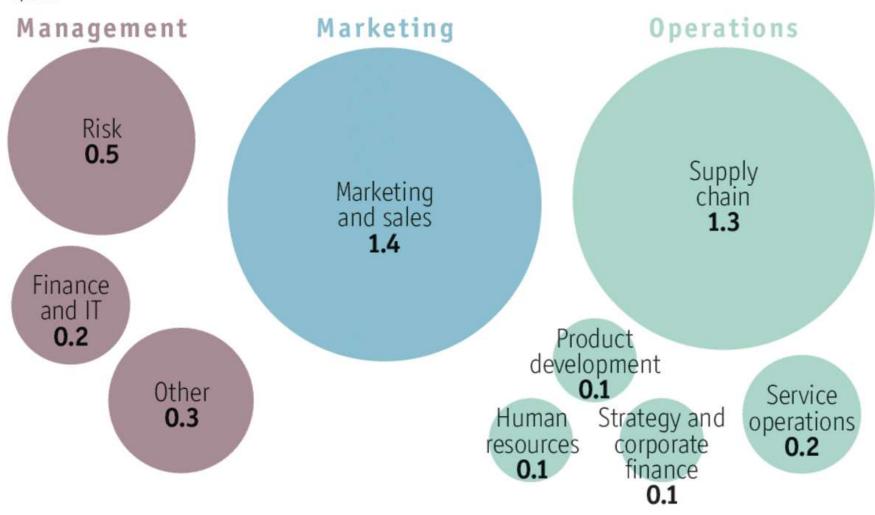


ADOPTION TRENDS - INTENDED USE

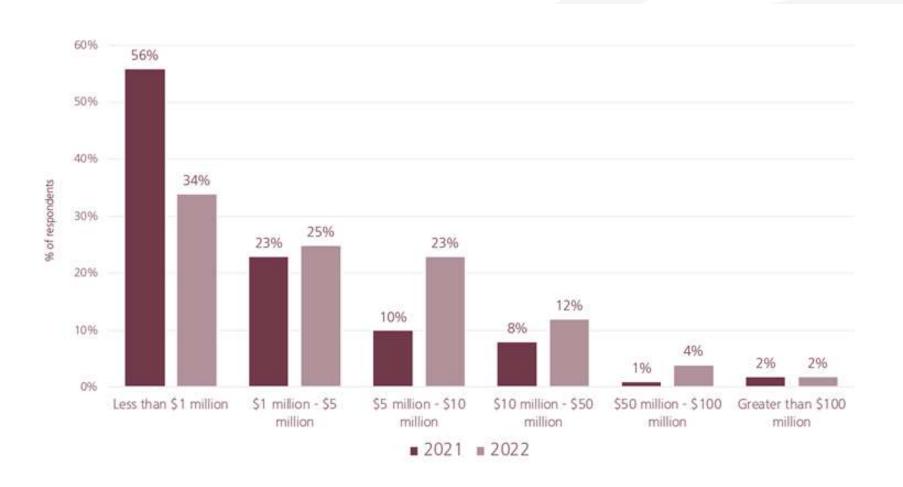
Technologies that are in use today vs. their projected use in 5 years



Potential economic-value creation from AI in the next 20 years \$trn

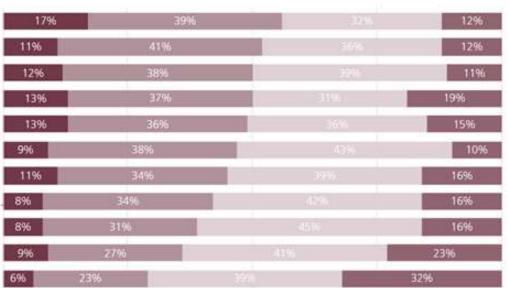


Comparison of estimates of investment in innovations in supply chains during the next two years



Impact of Logistechs on supply chains



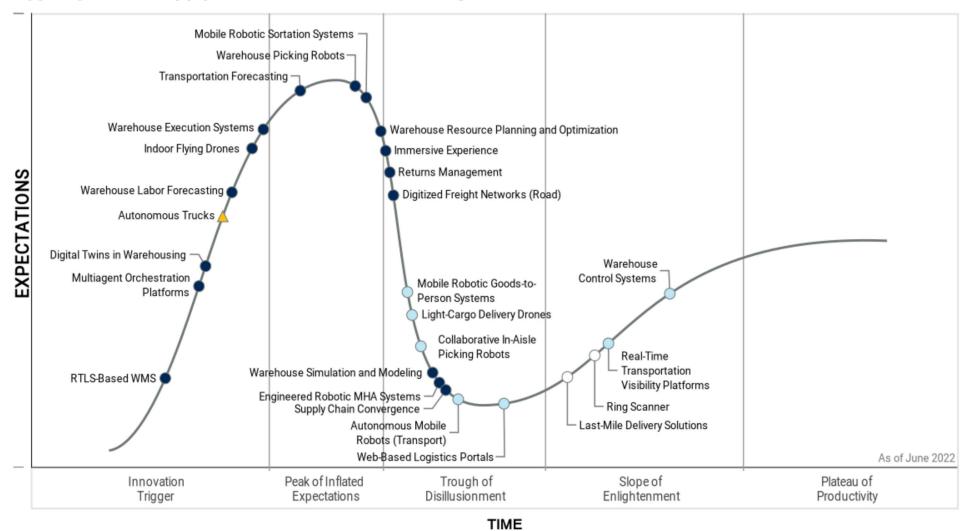


- Potential to disrupt or create competitive advantage
- Support ongoing improvements

- Potential to create competitive advantage
- Little to No impact

Plateau will be reached: ○ <2 yrs. ○ 2-5 yrs. ○ 5-10 yrs. △ >10 yrs. ⊗ Obsolete before plateau

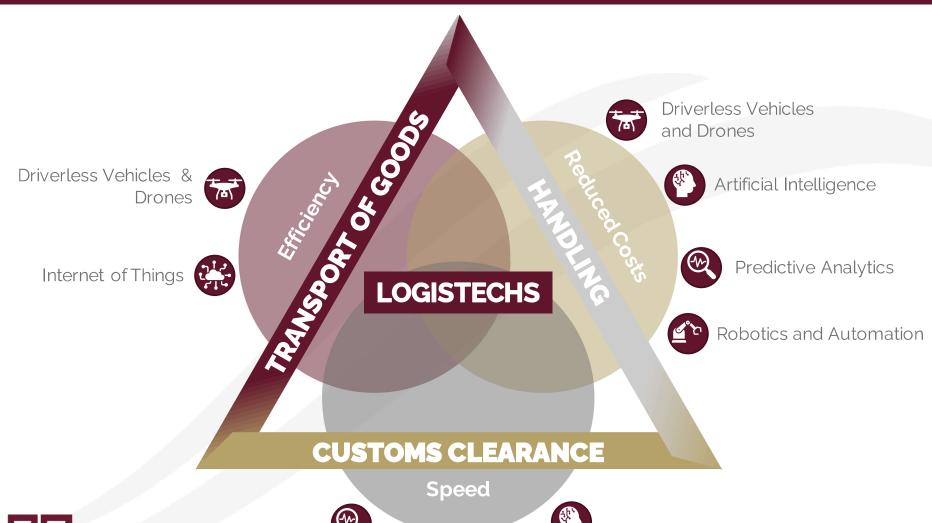
Hype Cycle for Supply Chain Execution Technologies, 2022



Source: Gartner



LOGISTECHS















Internet of Things



productivity, efficiency,

traceability, visibility,

& forecasting



Robotics and Automation



Predictive Analytics



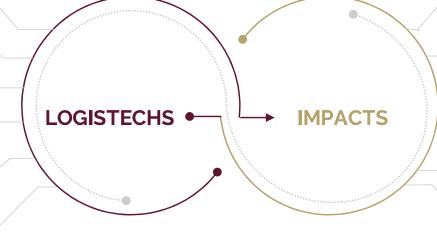
Artificial Intelligence











real time visibility, tracking & compliance





LOGIST CHS LIVING LAB





TAMIU Logistechs Living Lab: Pilot-Test Projects

The Texas A&M International University (TAMIU) Logistechs Living Lab is a research and development facility focused on improving the efficiency and competitiveness of cross-border trade and transportation.

- Pilot-Test Project 1: Unified Trailer Interchange Database Webapp
- Pilot-Test Project 2: IoT sensor comparison for Traceability





TAMIU Logistechs Living Lab: Unified Trailer Interchange Database Webapp

A web platform where **trucking**, **logistics**, and **freight forwarding companies** can **efficiently** and **securely** interchange trailer information to:

Enhance supply chain security

Providing better traceability

of logistics process

by permitting faster data entry and inspection of trailers Increase trailer lifespan

by applying predictive maintenance



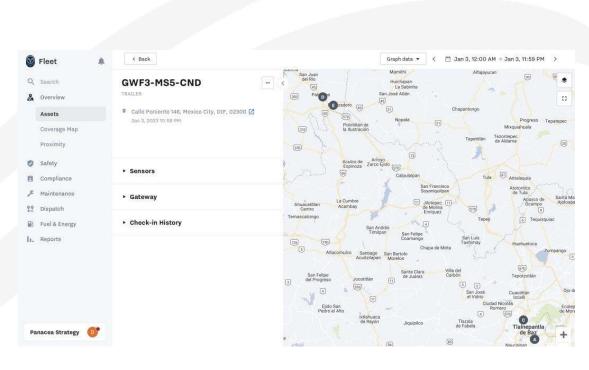


TAMIU Logistechs Living Lab: IoT sensor comparison for Traceability











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